## Decision making

at school level ?!







## Lycée Aline Mayrisch Luxembourg

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## The challenge ...

- 1,424 students
- 167 teachers
- School Orientation and Psychology Service (SPOS) (5 members)
- Technical staff (12 members)
- LAML-Iteam (students and 3 professionals)

and ...2.848 parents ©

## The 4 premises

#### **Teachers**

- have to act as role models
- possess expertise
- should be involved
- feel a sense of ownership

## The "decision making-paradox" !!

#### You need:

- A coherent approach but
- Decisions should be made at the lowest possible level

## Before making decisions (1)

## You need structures!

The "A and O" (the alpha and the omega)

You have to work together as

One pedagogical team

All comprehensive subcommittees

Our main structures

On school level:

#### **Educational** council

#### A steering committee

Comprises all subject groups (MISMA) and school development domains (G1-G4)

On class level:

#### Class coordination units

2, 3 or more teachers involved

## Before making decisions (2)

## You need a profile!



Sustainable learning

Global thinking Profile Lycée Aline Mayrisch

**Priority** 

2008 - 2012

Art and school culture Participatory school organization

Media education

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### But "What if ..."

Only a few teachers (let us say not all ©)

respect the decisions made at a certain level?

## Decision making

#### The four elements



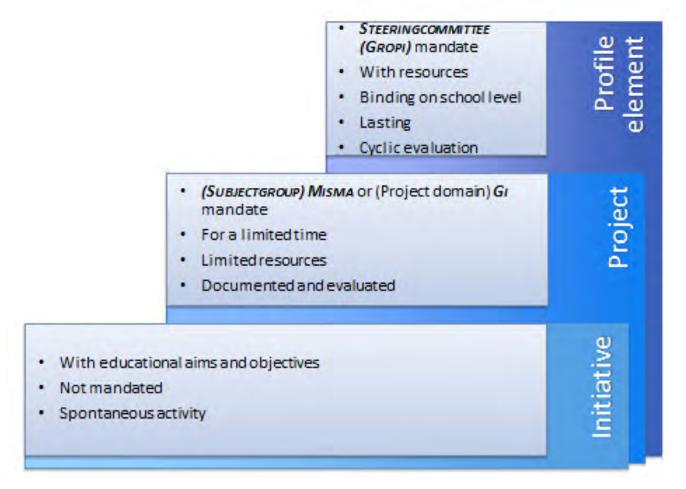
## So what: (1)



#### Profile elements benefit most from

## resources

#### The "resources staircase"



## So what: (2)



## The LAML

"2-2 strategy"

- Decisions are always (often!) taken for a term of 2 school years
- The last two months before the term is up: analysing, evaluating its effectiveness, interpreting, implementing the "new" chosen solution

## So what (3):



## Responsibility for every actor

## Voting

#### Two LAML-procedures:

Voting with two-third majority in the steering committee or

Anonymous vote by simple majority of the whole pedagogical team

## So what (4):



# **AC**countability

# Structures and regular evaluation moments are needed

At LAML:

Every three months:

Meetings of all the teachers from one class Every month:

Steering committee meetings

Regularly:

"Must attend" meetings for teachers
Individual written feedback to the students

#### ... in brief

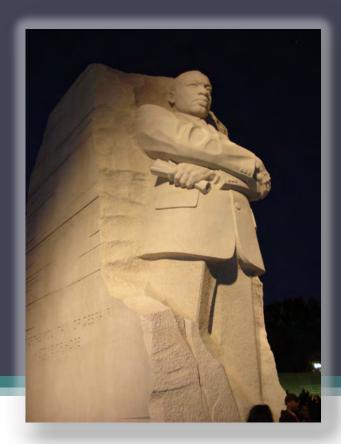
- Resources (the staircase)
- •Strategy (the 2-2...)
- Responsibility (the voting)
- Accountability (the feedback loop)

## A few examples (1)

- G1
- The School Solidarity Project
- Elected student Committee and Student Parliament
- Behaviour Policies
- G2:
- Individual challenges for 7<sup>th</sup> graders
- One project week for every class

## A few examples (2)

- G3:
- Transversal methods integrated into the normal curriculum (grade 7 to 9)
- Personalized Text comments
- G4:
- IT skills integrated into the normal curriculum (grade 7 to 11)
- European computer driving licence (grade 12)



## I have a dream... ©



# "The road to success is always under construction"



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## Thank you for listening

#### It's Q&A time now!!!!



